

Financial Performance Monitoring Suite September 2021 – Quarter 2

Executive summary

This report sets out the financial forecast for September 2021, for revenue and capital. The headlines are:

Revenue - the forecast outturn is an estimated underspend of £304k when compared to the approved budget and an improvement from Q1 of £65k. The additional underspend is primarily due to additional improved performance as recovery from Covid 19 continues.

Capital Programme – the forecast outturn is an estimated underspend of £10.678m.

Service Grouping Summary

Service Commentary

The following table provides the variances by service and where variances are greater than +/- £10,000 comments have been provided by the budget managers/Head of Service. Where there are adverse variances the budget managers have provided details of the actions, they are undertaking to address the overspend.

Head of Service	Original Budget	Budget C/F From 2020/21	In year changes	Revised Current Budget	Actuals to 30 September 2021	Q2 Forecast	Funded from Reserves	Revised Q2 Forecast	Variance to Current Budget		Forecast Spend	Forecast Income
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	%	£'000s	£'000s
AD Corporate Resources	6,896	57	66	7,019	354	6,588	(58)	6,530	(489)	-7.0	13,021	(6,432)
AD Transformation	298	48	0	346	289	408	(115)	293	(53)	-15.3	432	(24)
Chief Operating Officer	4,350	0	0	4,350	(658)	4,771	0	4,771	421	+9.7	35,336	(30,566)
Corporate Leadership	619	0	0	619	329	658	0	658	39	+6.3	658	0
Head of ICT	2,338	0	0	2,338	4,478	2,363	0	2,363	25	+1.1	7,066	(4,703)
Head of Leisure & Health	522	35	0	557	2,014	515	0	515	(42)	-7.5	5,431	(4,916)
Head of Operations	4,621	7	0	4,628	2,166	4,458	0	4,458	(170)	-3.7	9,265	(4,807)
Housing Manager	180	0	0	180	87	178	0	178	(2)	-1.1	178	0
Growth Manager	791	0	0	791	500	1,234	(476)	758	(33)	-4.2	3,925	(2,691)
Programme Delivery Manager	71	0	0	71	35	71	0	71	0	+0.0	71	0
Total	20,686	147	66	20,899	9,594	21,244	(649)	20,595	(304)	-1.5	75,383	(54,139)
Covid-19 Tranche 5	0	0	(758)	(758)	(758)	(262)	(496)	(758)	0	+0.0	496	(758)
Covid-19 Recovery Programme	0	0	0	0	53	138	(138)	0	0	+0.0	138	0
Total	20,686	147	(692)	20,141	8,889	21,120	(1,283)	19,837	(304)	-1.5	76,017	(54,897)

Service Grouping Summary

Head of Service	Service Grouping	Original Budget £	Budget C/F From 2020/21 £	In year changes £	Current Budget £	Actuals to 30 September 2021 £	Q2 Forecast £	Funded from Reserves £	Revised Q2 Forecast £	Variance to Current Budget		Comment on Variance to Budget
										£	%	
AD Corporate Resources	Audit	139,621	0	0	139,621	32,109	111,763	0	111,763	(27,858)	-20.0	Carry an auditor vacancy from April to August has contributed to the underspend.
AD Corporate Resources	Commercial Estates	(2,728,509)	26,676	0	(2,701,833)	(2,375,102)	(3,170,886)	0	(3,170,886)	(469,053)	-17.4	Income: CIS income £67.2k better than budget due to retaining tenants but dropped since last report due to 3 months rent free due on Hitchin property (non-break of lease contractual obligation). Industrial income forecast dropped by £6k due to delay in renewals. OTC £218k better than forecast as lease being brought to an end later and fall in income delayed. Buildings: CIS business rates £21k better (fewer voids) and service charges £8.75k better. Industrial maintenance forecast to be £8k lower, £20 lower industrial business rates as units are let and small savings in utilities. OTC £25k reduction in maintenance forecast as remediation works cover some of annual spend this year. £6k saving at SIEC as some costs taken in house. Supplies and services: CIS has voluntary MRP removed (£111k) as accounted for at corporate level. Management charge has been reduced by £64k in lieu of employee costs increase, £10k increase in consultancy as condition surveys budget missed off.

Service Grouping Summary

												Commercial property £22k worse due to conditions surveys/asbestos surveys budget being missed off budget. Industrial £5k better on consultancy fees.
AD Corporate Resources	Corporate Finance	5,333,003	0	0	5,333,003	515,388	5,402,577	0	5,402,577	69,574	+1.3	Additional costs to MRP in realigning impact of commercial property investment with MRP policy
AD Corporate Resources	Democratic & Elections	865,987	0	4,000	869,987	321,804	861,034	0	861,034	(8,953)	-1.0	
AD Corporate Resources	Environmental & Energy Management	(9,668)	0	66,000	56,332	16,634	53,600	0	53,600	(2,732)	-4.8	
AD Corporate Resources	Facilities Management	861,772	30,650	6,400	898,822	456,755	800,207	0	800,207	(98,615)	-11.0	Employees - The Cleaner post has been removed from the establishment. Income & Fees - Additional rent received than what was previously budgeted for. Buildings - Cleaning services moved to Supplies & Services sercop and business rate cost lower than budgeted for as they have been frozen this year. Supplies & Services - Cleaning services moved from Buildings sercop.
AD Corporate Resources	Finance	751,311	0	0	751,311	486,306	852,845	(58,000)	794,845	43,534	+5.8	
AD Corporate Resources	AD Corporate Resources	108,203	0	0	108,203	50,446	104,543	0	104,543	(3,660)	-3.4	
AD Corporate Resources	Human Resources	507,416	0	(4,000)	503,416	215,158	590,050	0	590,050	86,634	+17.2	Staffing is forecast to be overspent and variance from budget as budget didn't account for Kickstart. The worst-case forecast sees an end of financial year pressure of circa £13k, which has been approved through Recovery Programme Board. Additional

Service Grouping Summary

												HR resource for maternity covers and backfill perm resourcing gaps with agency temps due to work demands. Supplies and services are end of system project spend and additional demands on licences budget due to increased contingent/variable workforce.
AD Corporate Resources	Legal	223,940	0	0	223,940	1,825	229,107	0	229,107	5,167	+2.3	
AD Corporate Resources	Public Conveniences	6,400	0	(6,400)	0	(4,224)	91	0	91	91	+0.0	
AD Corporate Resources	Risks & Control	836,122	0	0	836,122	636,498	752,951	0	752,951	(83,171)	-9.9	Reduction in insurance premium cost during the tender process, insurance cover has remained the same.
Covid-19 Tranche 5	Covid 19 Emergency Funding	0	0	(758,000)	(758,000)	(758,000)	(262,014)	(495,986)	(758,000)	0	+0.0	
Covid-19 Recovery Programme	Covid Recovery	0	0	0	0	53,140	138,248	(138,248)	0	0	+0.0	
Chief Operating Officer	Building Control	152,540	0	0	152,540	(357)	130,391	0	130,391	(22,149)	-14.5	
Chief Operating Officer	Business Team	273,829	0	0	273,829	90,220	218,347	0	218,347	(55,482)	-20.3	Employees - Operational Manager is vacant and 2 Environmental Health Officer posts are to be filled in September and October.
Chief Operating Officer	Chief Operating Officer	127,634	0	0	127,634	(3,630,359)	148,421	0	148,421	20,787	+16.3	Small overspend on staffing budget as investment made in skills to improve the Council's Website.
Chief Operating Officer	Closed Churchyards	(13,000)	0	0	(13,000)	0	2,000	0	2,000	15,000	+115.4	Previous savings proposal in budget without appropriate delivery plan. This proposed income cannot be achieved.
Chief Operating Officer	Community Team	581,128	0	0	581,128	248,564	587,056	0	587,056	5,928	+1.0	

Service Grouping Summary

Chief Operating Officer	Council Tax Support	(116,000)	0	0	(116,000)	(365,454)	(127,345)	0	(127,345)	(11,345)	-9.8	Grant funding amounts for administering the CTS scheme from CLG/DLUHC were finalised after the budgets were set.
Chief Operating Officer	Customer Services	899,912	0	0	899,912	436,483	901,400	0	901,400	1,488	+0.2	
Chief Operating Officer	Development Management	(593,723)	0	0	(593,723)	(299,801)	(73,622)	0	(73,622)	520,101	+87.6	Employees - savings on vacant establishment posts c.£85k but forecast spending on agency to cover forecast c.£450k. Income & Fees has dropped owing to suspension of pre-application enquiry service. Supplies and services - £50k for Judicial Review and £10k for tree consultancy services. Investing in building capacity within the team to clear backlog to reduce financial liabilities from Planning Guarantee and pre-application refunds, non-determination appeals and award of costs and to deliver the service improvement agenda.
Chief Operating Officer	Document Centre	191,524	0	0	191,524	123,046	224,986	0	224,986	33,462	+17.5	Delays in the Hybrid Mail HDC/Cambridge City joint project has created a variance of £18K for an agency worker who is now forecast to remain in post until Dec 2021. These delays have also created a £30K variance in salaries, due to the incumbent post holder now required to remain in post until March 2022. No budget has been set for internal recharges; however, recharges are being credited to this code for work still being undertaken by internal printing services currently -£20K.

Service Grouping Summary

Chief Operating Officer	Emergency Planning	11,575	0	0	11,575	14,142	18,305	0	18,305	6,730	+58.1	
Chief Operating Officer	Environmental Health Admin	131,850	0	0	131,850	55,171	123,532	0	123,532	(8,318)	-6.3	
Chief Operating Officer	Environmental Protection Team	383,833	0	0	383,833	114,097	328,020	0	328,020	(55,813)	-14.5	Cost centre affected by Covid grant carried forward from 21-21 and the additional operational costs (overtime and mileage for direct staff plus additional temporary staff) associated with delivering Covid duties under the grant.
Chief Operating Officer	Head of Community	0	0	0	0	(1,145)	(1,145)	0	(1,145)	(1,145)	+0.0	
Chief Operating Officer	Housing Benefits	1,430,164	0	0	1,430,164	2,413,968	1,534,143	0	1,534,143	103,979	+7.3	Income and Fees / Benefit & Transfer Payments - figures have been revised following mid-year review of position. This is always a volatile budget to forecast made more difficult by the on-going impact of the pandemic.
Chief Operating Officer	Housing Miscellaneous	27,158	0	0	27,158	17,863	(915)	0	(915)	(28,073)	-103.4	Employees - Part time vacant grade C post. Income & Fees - St Neots Mobile Home Park (MHP) Ground Rent Income generated expected to be larger than budgeted. Supplies & Services - Electricity & Water costs expected to be lower than budgeted. Unknown water leak repaired in year.
Chief Operating Officer	Housing Needs	1,142,188	0	0	1,142,188	187,565	1,055,599	0	1,055,599	(86,589)	-7.6	The current underspend is as a result of a reduction in the funding requirement for the Homelessness Trailblazer programme (now mainstreamed as business as usual) and additional Homelessness Prevention Grant (HPG) and Rough

Service Grouping Summary

												<p>Sleeping Initiative (RSI) funding received from MHCLG. The HPG grant will fund homelessness prevention activities during the year as we start to see more of the economic impact of the pandemic as it affects homelessness. It is anticipated that a proportion of this additional grant funding will not be committed this year and, as a ringfenced grant, be put into a reserve for 2022/23.</p>
Chief Operating Officer	Licencing	(52,516)	0	0	(52,516)	(61,464)	(69,870)	0	(69,870)	(17,354)	-33.0	<p>Employees - Operational Manger is vacant but is being covered by Licensing Manager, so a saving is generated. Income & Fees - Licensing income is down due to a range of Covid-19 related factors/restrictions across all areas of licensing.</p>
Chief Operating Officer	Local Tax Collection	(227,770)	0	0	(227,770)	(111)	(228,394)	0	(228,394)	(624)	-0.3	
Programme Delivery Manager	Programme Delivery	70,929	0	0	70,929	35,121	70,582	0	70,582	(347)	-0.5	
Growth Manager	Economic Development	183,537	0	0	183,537	228,152	704,198	(475,793)	228,405	44,868	+24.4	<p>ARG £60,000 overspend to be funded from new burdens grant (agreed with S151 officer). Market Towns Programme - £415,793 to be funded from reserves. £25,000 overspend for ED website and maintenance although hoped to be covered by year end underspend (risk agreed with D. Edwards). £19,871 FHSF costs are included in the forecast but are being funded from Reserves.</p>

Service Grouping Summary

Growth Manager	Planning Policy	583,868	0	0	583,868	262,831	505,982	0	505,982	(77,886)	-13.3	CIL - £15k underspent however costs are forecast within the council (recharges etc). Strategic Planning & Strategic Sites - £64k additional income.
Growth Manager	Public Transport	24,000	0	0	24,000	8,545	24,000	0	24,000	0	+0.0	
Growth Manager	Transportation Strategy	0	0	0	0	0	0	0	0	0	+0.0	
Housing Manager	Housing Strategy	179,664	0	0	179,664	87,125	178,002	0	178,002	(1,662)	-0.9	
Corporate Leadership	Directors	522,855	0	0	522,855	279,883	525,119	0	525,119	2,264	+0.4	
Corporate Leadership	Executive Support & Business Planning	96,525	0	0	96,525	49,186	132,675	0	132,675	36,150	+37.5	Overspend due to communications manager post.
AD Transformation	Transformation	297,574	47,741	0	345,315	288,911	408,243	(115,000)	293,243	(52,072)	-15.1	Some transformation projects have been delayed waiting for capacity within 3C ICT and there has not been demand on Transformation from service managers. These two factors have resulted in lower spend on external resources and no pressure to scale headcount resulting in a lower spend compared to budget. We have also attracted grant funding from external sources to support our strategic priorities reducing our draw from reserves.
Head of Operations	Car Park - On Street	(131,724)	0	0	(131,724)	(113,119)	(18,163)	0	(18,163)	113,561	+86.2	Sites are collected on behalf of CCC, income lower due to removal of chargeable bays in St Ives and St Neots. As income is paid back to CCC this does not impact HDC base line.
Head of Operations	Car Parks - Off Street	(546,599)	0	0	(546,599)	(517,878)	(843,954)	0	(843,954)	(297,355)	-54.4	Variance of income and fees relates to received income compensation. 21/22 I&F

Service Grouping Summary

												forecast is in line with budget of £1.89m Variance of employees is due to employees assigned to incorrect budget codes. Increased spend on business rates
Head of Operations	CCTV	(91,393)	0	0	(91,393)	(3,246)	(62,709)	0	(62,709)	28,684	+31.4	Projected increase income for commercialization will not arrive this FY.
Head of Operations	CCTV Shared Service	219,128	0	0	219,128	341,600	322,118	0	322,118	102,990	+47.0	2 staff have been employed to take care of long-term sickness.
Head of Operations	Countryside	317,477	7,000	0	324,477	133,209	312,662	0	312,662	(11,815)	-3.6	
Head of Operations	Fleet Management	310,856	0	0	310,856	121,983	288,393	0	288,393	(22,463)	-7.2	Employees: (£22k) 2 vacancies, utilising Kick Starters since April, filled one Vacancy with Kick starter 11/10/2021
Head of Operations	Green Spaces	479,318	0	0	479,318	432,373	598,490	0	598,490	119,172	+24.9	£21k Employees: GM Market supplement to match similar jobs in the area. £81k Incofees: GM S106 no longer coded to GM, reduced and goes to Parks & OS. £13k Supplies: ARB Increased subcontractor costs to keep up with commitments.
Head of Operations	Head of Operations	301,658	0	0	301,658	255,446	202,040	0	202,040	(99,618)	-33.0	The current head of operations is being seconded to another role and vacant posts within the Operation Business Support has led to a large underspend
Head of Operations	Markets	(43,495)	0	0	(43,495)	55,640	34,487	0	34,487	77,982	+179.3	Market trader rents agreed suspension for Q1 and Q2 by portfolio holder and leader
Head of Operations	Parks and Open Spaces	330,296	0	0	330,296	196,774	405,205	0	405,205	74,909	+22.7	(£10k) Buildings; SDVD Works done only when there is a reported problem with residents' septic tank, none so far this year. £61k Supplies & Buildings; W Impact of flood risk management survey done, previous estimate of £70k

Service Grouping Summary

												reported to members in briefing. Awt Comments for P&OS.
Head of Operations	Street Cleansing	739,779	0	0	739,779	441,474	801,255	0	801,255	61,476	+8.3	£81k Supplies: Litter bin removal projected savings cancelled. (£25) Supplies: Subcontractor litter picking from A14/A1 staffing shortages, so unable to complete.
Head of Operations	Waste Management	2,736,024	0	0	2,736,024	822,120	2,417,855	0	2,417,855	(318,169)	-11.6	Incofees; (£83k) Increased Bulky revenue due to Covid; (£47k) recycling credits improved recycling as people at home; (£76k) improved Trade Waste sales; £44k Bin delivery income reduced as no current method to forecast; £13k 2nd Green Bin income reduced based on current volumes, this may improve as "queries" are resolved around the new years DD's, as income comes in later. Supplies; (£251k) reduced recycling collection cost raw material rebate due to increased recycle commodity rates; £48k increased waste disposal costs for Trade; £20k Increased spend on bin bags.
Head of Leisure & Health	Head of Leisure & Health	86,775	0	0	86,775	42,680	86,063	0	86,063	(712)	-0.8	
Head of Leisure & Health	One Leisure Active Lifestyles	186,531	35,000	0	221,531	57,217	232,458	0	232,458	10,927	+4.9	Q2 Forecast is that the service will be on budget at Year end. Income & Fees: severely impacted by Covid restrictions in Quarter 1; recovery is continuing in the right direction but still some reluctance of participants. Some restrictions on numbers remain (venue operator rules). New contract with Huntingdonshire Cancer Care Network agreed.

Service Grouping Summary

												Some elements of MTFS Technology bid likely to be delayed despite best efforts of service to keep on track due to challenges from a/ Covid recovery and impacts of furlough, b/ Transformation (technology suggested no longer considered) suitable to next year and c/ 3CICT retention of skills and capacity to support (revenue) (as advised by AD Transformation). Request for carry forward of revenue funding likely (circa £15k). Employees: Staff turnover, vacancies and reduced variable costs helping to off-set reduced income - being managed to mitigate impact of Covid on income. Supplies & Services: Playing Pitch Strategy/Built Facilities Strategies (£35k) not in budget but included in forecast due to Accountancy rules. To be funded by reserves; will NOT be a cost to Active Lifestyles at year end.
Head of Leisure & Health	Huntingdon Leisure Centre	18,575	0	0	18,575	205,534	221,606	0	221,606	203,031	+1,093.0	Headline: The overall budget for One Leisure facilities was a deficit of £249K
Head of Leisure & Health	Leisure Centres Corporate	348,967	0	0	348,967	124,198	296,629	0	296,629	(52,338)	-15.0	The current forecast for One Leisure facilities is a deficit of £208K showing a saving of £41K against budget target
Head of Leisure & Health	One Leisure Management Team	(83,362)	0	0	(83,362)	918,645	(1,027,065)	0	(1,027,065)	(943,703)	-1,132.1	Income budget – which was set based on a recovery trajectory and based on the facilities and services being 100% open from April 1 st was £4.9M
Head of Leisure & Health	Ramsey Leisure Centre	91,809	0	0	91,809	95,804	169,454	0	169,454	77,645	+84.6	

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Head of Leisure & Health	St Ives Leisure Centre	(196,654)	0	0	(196,654)	237,107	204,659	0	204,659	401,313	+204.1	<p>Restrictions have meant that the service has been operating sub capacity since April 1st throughout Q1 until we were able to lift all capacity restrictions on 19th July. Q1 forecasts were set using the industry guided recovery metrics. However, with a Q1 baseline and analysis of trends to be able to compare and contrast on previous years, is allowing more confidence in the forecasted position and growth rate. The winter months in previous years have always been the most productive months in terms of net position and this is expected to continue, however the exact level still has an element of uncertainty.</p> <p>Actual income levels are forecasted as being just under the budget target of £4.9M – and this includes an income compensation scheme grant of £750K (but only at 75p for every £1 of income lost. In Q1 this grant was expected to be around the £1M level so in real terms Q2 has seen an increase in income projection.</p> <p>This must be heavily caveated that the forecast does not take into account any further disruptions to the service by future COVID restrictions or negative customer behaviours. Swimming is performing ahead of the planned recovery, with swimming lessons now</p>
Head of Leisure & Health	St Ives Outdoor Centre	91,815	0	0	91,815	134,826	211,433	0	211,433	119,618	+130.3	
Head of Leisure & Health	St Neots Leisure Centre	(22,333)	0	0	(22,333)	198,119	119,895	0	119,895	142,228	+636.9	

Service Grouping Summary

												<p>prediction of £3.1M (saving of £600K) with the savings being attributed to areas that have not been fully open – especially swimming lessons and hospitality.</p> <p>Buildings now shows a further saving of around £60K from Q1 as we have been able to much more confidently predict utility usage due to the closures of areas such as Pure Spas and Hospitality.</p> <p>Supplies and Service are in line with budget expectations and service performance with the Marketing budget now fully committed and scoped to support the aforementioned campaigns and promotion</p>
Head of ICT	ICT Shared Service	2,337,595	0	0	2,337,595	4,477,763	2,363,469	0	2,363,469	25,874	+1.1	<p>Addition of items such as IEG4, Unexpected costs relating to recruitment backfill. This has been discussed with the Shared Services board too. We will continue carry out activity to avoid costs/reduce costs over the next 2 quarters to mitigate. Further review of licenses, renewals and non operational support spends.</p>

CAPITAL PROGRAMME

The approved gross capital programme for 2020/21 is £18.169m plus the re-phasing of the £14.558m, together with in year budget of £12.543m giving a revised total Capital Programme for 2021/22 of £45.269m.

The Capital Programme is forecast to have an underspend of £10.678m, comprising underspends, overspends and growth.

The table below shows the capital programme by scheme with proposed rephasing, expenditure to date and forecast outturn.

Due to the Covid 19 pandemic, this has and may continue to affect delivery of some projects in terms of capacity of internal resources and the uncertainty within economical landscape for investments into property.

Capital Project Expenditure Summary

CAPITAL PROGRAMME SUMMARY

Department	Project Code	Description	Lead Officer	Original Budget 2021/22 £	Latest Budget 2021/22 £	YTD Actual 2021/22 £	Q2 Forecast 2021/22 £	Forecast Variance 2021/22 £	Comment on Variances over £10,000
Corporate Resources	100001	Bridge Place Car Park Const	Claire Edwards	0	345,592	7,995	345,592	0	
Corporate Resources	100006	Bldg Efficiency - Salix Funding	Mark Houston	0	0	3,448	38,893	38,893	Pay back of Salix funding project - need to view budget to cover costs
Corporate Resources	100035	Retro-Fit Buildings	Mark Houston	0	227,501	0	227,501	0	
Corporate Resources	100054	Oak Tree Remedial Work	Jackie Golby	0	1,787,248	130,075	875,000	(912,248)	Richard Herrmann Associates have been replaced, the project scope has been reduced with expected savings.
Corporate Resources	100056	Alms Close	Jackie Golby	0	0	1,885	41,790	41,790	
Corporate Resources	100059	Health and Safety Works on Commercial Properties	Jackie Golby	35,000	50,499	0	50,499	0	
Corporate Resources	100060	Energy Efficiency Works at Commercial Properties	Jackie Golby	10,000	76,051	0	70,000	(6,051)	
Corporate Resources	100061	VAT Exempt Capital	Claire Edwards	24,000	24,000	0	24,000	0	
Corporate Resources	100063	Company Share Investment	Claire Edwards	0	100,000	0	100,000	0	
Corporate Resources	100085	Huntingdon Redevelopment	Claire Edwards	0	8,500,000	0	8,500,000	0	Will not happen until feasibility study is completed
Corporate Resources	100092	Lighting - Loves Farm Footpath	Mark Houston	0	16,000	8,120	8,237	(7,763)	
Corporate Resources	100109	Capita & Payment Portal Upgrade	Claire Edwards	15,000	15,000	0	15,000	0	
Corporate Resources	100111	Estates Roof Replacement	Jackie Golby	130,000	130,000	0	130,000	0	
Corporate Resources	100112	Re-Letting Enhancement Works	Jackie Golby	250,000	250,000	0	250,000	0	

Capital Project Expenditure Summary

Corporate Resources	100113	Re-Letting Incentives	Jackie Golby	150,000	150,000	0	150,000	0	
Corporate Resources	100115	PFH - BMS	Mark Houston	115,000	85,000	0	0	(85,000)	No longer required due to Salix s31 funding
Corporate Resources	100122	Skills Fund	Mark Houston	0	20,948	20,948	20,948	0	Fully grant funded scheme
Corporate Resources	100126	Pathfinder House Decarbonisation Scheme	Mark Houston	0	1,513,700	645,697	1,513,700	0	Salix s31 grant funding
Corporate Resources	100127	OL Ramsey Decarbonisation Scheme	Mark Houston	0	2,269,193	875,273	2,269,193	0	Salix s31 grant funding
Corporate Resources	100129	Upgrade/Replacement of Public Toilets	Mark Houston	0	260,000	0	260,000	0	CPCA Accelerated funding
Corporate Resources	100131	Sites for SMEs	Jackie Golby	0	37,300	0	37,300	0	CPCA Accelerated funding
Corporate Resources	100136	Smarter Towns	Claire Edwards	0	91,000		91,000		
Transformation	100081	Robotics	Tony Evans	0	50,000	0	0	(50,000)	Project has been stopped due to lacking a business case to proceed, the organisation is not in a position to currently generate a return on investment in robotics. The provision of SaaS robotics tools within the Office 365 solution changes the likely nature of this project.
Transformation	100096	Audio Visual Equipment	Tony Evans	15,000	45,000	0	0	(45,000)	COVID related funding has been used to deliver some changes to AV equipment. Further spending is on hold until a complete understanding of the future operating model and ways of working of the council is understood to ensure the most appropriate spend of capital.
Transformation	100098	Voice Bots	Tony Evans	0	34,000	0	4,000	(30,000)	
Transformation	100124	Data Warehouse & GIS	Tony Evans	16,000	16,000	0	9,335	(6,665)	
Chief Operating Officer	100064	Printing Equipment	Andy Lusha	0	16,000	0	13,714	(2,286)	

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Chief Operating Officer	100075	Environmental Health Software	Finlay Flett	0	0	18,145	18,145	18,145	Programme Manager invoice from Dec 20 received late, Licence for Civica APP for 2021/22 to ensure manual migration of data can take place, and additional data migration costs from March 2021. All approved by Project Sponsor.
Chief Operating Officer	100082	Traveller Security Improvements	Finlay Flett	0	0	6,952	6,952	6,952	Works delayed from previous year primarily due to covid issues. All works completed now.
Chief Operating Officer	100106	Replacement Corporate Scanners	Andy Lusha	25,000	25,000	0	21,429	(3,571)	
Chief Operating Officer	100125	Conservation Area Appraisals	Jacob Jaarsma	47,000	47,000	0	47,000	0	
Chief Operating Officer	100135	Mobile Home Park - Electrical Works	Finlay Flett	0	30,000	6,180	30,000	0	
Growth	100047	Community Infrastructure	Claire Burton	0	5,560,798	0	5,560,798	0	Forecast shows all of the expected 21/22 payments to external organisations from the CIL pot
Growth	100076	A14 Upgrade	Clara Kerr	200,000	600,000	0	400,000	(200,000)	Confirmation received saying we owe 2 years' worth of contributions; budget was set for 3 years to be paid in 21/22.
Growth	100077	Housing Company	Clara Kerr	0	206,000	0	0	(206,000)	Delayed spend and may be that project will not go ahead at all.
Growth	100114	Market Towns Programme	Clara Kerr	350,000	350,000	0	300,000	(50,000)	£300k from CPCA will be received to cover this cost
Growth	100123	Future High Streets	Clara Kerr	12,300,000	12,758,748	0	5,947,492	(6,811,256)	Budget was included for the full cost of the project which will be delivered over the next 3 years to be completed by March 2024. Therefore, the underspend will be automatically carried forward into future years.
Growth	100132	Bicycle Kitchen	Claire Burton	0	15,000	0	15,000	0	CPCA Accelerated funding
Growth	100133	Wayfinding & Info - Digital Screens	Clara Kerr	0	200,000	0	200,000	0	CPCA Accelerated funding
3CICT	100090	Wi-Fi Access Points	Sagar Roy	0	12,000	0	12,000	0	

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3CICT	100101	Mobile Phones Replacement	Sagar Roy	65,000	65,000	0	65,000	0	
3CICT	100102	Telephony Replacement	Sagar Roy	200,000	200,000	0	200,000	0	
3CICT	100103	Shared Data Centre Capacity	Sagar Roy	39,000	39,000	0	39,000	0	
3CICT	100104	Information@Work Consolidation	Sagar Roy	20,000	20,000	0	20,000	0	
3CICT	100105	GIS Test Environment	Sagar Roy	16,000	16,000	0	16,000	0	
Leisure & Health	100018	OL St Neots Synthetic Pitch	Jonathon Clarke	0	14,558	14,558	14,558	0	£14,559 is due from Sports England as a final grant payment. Process underway to claim back.
Leisure & Health	100020	Leisure Cents - Future Improve	Paul France	296,000	436,000	88,698	443,737	7,737	
Leisure & Health	100023	Sn Leis C - Gen Improve (Cs)	Paul France	0	0	(625)	0	0	
Leisure & Health	100024	St Ivo - General Improve (Cs)	Paul France	0	0	(4,006)	0	0	
Leisure & Health	100058	One Leisure Ramsey 3G	Martin Grey	0	837,425	303,156	820,386	(17,039)	£120,000 to be funded from the CIL pot, £26,549 to be funded from S106. £461,295 football foundation money has been received, 5% FF to be kept back.
Leisure & Health	100078	OL St Ives Changing Rooms	Chris Keeble	0	304,603	280,434	291,928	(12,675)	150k to be funded from CIL, £50k was underspent on the OL Future Improvements project code in 20/21 has been moved over to here for spend in 21/22. Total spend is forecasted.
Leisure & Health	100108	One Leisure CCTV Upgrade	Paul France	110,200	110,200	0	114,899	4,699	
Operations	100028	Lone Worker Software	Eddy Gardener	0	20,000	0	17,143	(2,857)	
Operations	100037	CCTV - Camera Replacements	Eddy Gardner	0	0	(50,508)	0	0	
Operations	100039	Play Equipment	Helen Lack	30,000	51,256	22,138	50,500	(756)	
Operations	100040	Wheeled Bins	Andrew Rogan	254,000	254,000	120,795	247,479	(6,521)	

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Operations	100043	Vehicles & Plant	Andrew Rogan	1,396,000	1,443,054	830,862	1,443,054	0	
Operations	100066	Operations Back Office	Helen Lack	0	0	5,527	5,527	5,527	
Operations	100073	Parking Strategy	George McDowell	80,000	169,500	(21,487)	76,516	(92,984)	
Operations	100074	Park Fencing	Helen Lack	13,000	13,000	733	7,235	(5,765)	
Operations	100083	Godmanchester Mill Weir Improvements	Andrew Rogan	0	426,870	426,870	426,870	0	Fully funded from grants
Operations	100084	St Ives Park	Helen Lack	0	57,768	0	57,768	0	Fully funded from CIL
Operations	100091	Civil Parking Enforcement	George McDowell	0	217,000	0	186,000	(31,000)	
Operations	100093	Secure Cycle Storage	George McDowell	87,600	272,000	0	233,143	(38,857)	Fully funded from CIL
Operations	100094	Districtwide Signage	Matthew Chudley	0	70,000	0	60,000	(10,000)	
Operations	100095	Hinchingbrooke Country Park	Judith Arnold	0	1,546,049	9,831	200,000	(1,346,049)	
Operations	100100	St Neots Riverside Park Path/Cycle Imps	Matthew Chudley	0	450,000	7,067	7,067	(442,933)	Fully funded from CIL
Operations	100116	Additional EV Charge Points	George McDowell	30,000	30,000	0	0	(30,000)	This was additional budget set aside by the members for EV charging points. Since then we were able to secure CPCA funding, so this budget so no longer needed
Operations	100118	Parklets	Helen Lack	0	206,000	33,544	210,115	4,115	CPCA Accelerated funding
Operations	100119	Solar Benches	Helen Lack	0	22,500	0	19,286	(3,214)	CPCA Accelerated funding
Operations	100120	Covered Benches	Helen Lack	0	22,500	0	19,286	(3,214)	CPCA Accelerated funding
Operations	100121	Town Walks	Helen Lack	0	34,000	9,031	38,174	4,174	CPCA Accelerated funding
Operations	100128	Modern Waste Solutions	Matthew Chudley	0	66,348	60,000	116,869	50,521	CPCA Accelerated funding

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Operations	100130	Market Trader Pop Ups	George McDowell	0	35,000	12,066	42,066	7,066	CPCA Accelerated funding
Operations	100134	Places to Dwell	Helen Lack	0	55,000	0	47,143	(7,857)	CPCA Accelerated funding
Housing	100007	Disabled Facilities Grants	Pamela Scott	1,850,000	1,850,000	563,677	1,450,000	(400,000)	Spending is dependent on referrals from Occupational Health to Cambs HIA, there is a backlog of work from last year due to Covid-19 restrictions and staffing issues. Also, it is taking Contractors longer to complete work and submit invoices for the same reason.
HDC Total				18,168,800	45,269,209	4,437,077	34,591,266	(10,677,943)	

